

# Torpoint Town Council Strategy

This document sets out our strategy looking 10 years into the future whilst providing detail of projects and activities over the next 12-36 months, providing flexibility in changing times to take advantage of opportunities as they may arise.

Last Reviewed: December 2024

Next Review: October 2025

### **Mission and Strategic Objectives**



Our mission is to be open and fair, delivering a sustainable prosperous town economy that protects the environment, embraces the whole community and recognises Torpoint's unique design and location as a gateway to Cornwall and the Rame Peninsula.

We will achieve our mission by focussing on three strategic goals.

#### • Community

To put the community at the heart of everything we do, providing opportunities for our residents, community groups and businesses, where no-one gets left behind.

#### • Community Governance

To be a leading council operating within best practice and standards as recognised by the town community, members, staff, partners and peers.

#### • Community Growth and Sustainable Development

To ensure the provision of assets, services and to influence the supporting infrastructure to enable the community to grow and flourish, delivering the Vision for Torpoint, whilst protecting and enhancing the natural environment and town heritage.

## Vision for Torpoint



A Vision for Torpoint

In 2030, Torpoint has become a great place to visit and an even more sought after place to live. Whilst just 5-10 minutes across the water from Devon it is distinctly Cornish – this is evident in many of the new buildings that have helped to reshape the invigorated 'bottom end of town'.



Mayor John Crago presenting the Vision to Mrs Rosemary Pellew of Torpoint Archives May 2016

#### Our visionary objectives are to...

- 1. Stimulate the Town Centre
- 2. Celebrate the waterfront
- 3. Strengthen the community
- 4. Feel part of the Rame Peninsula





# Torpoint and Rame Peninsula Economic Plan



#### Vision:

In 2030, Torpoint and the Rame Peninsula's natural and built environment will define the area. The town, an important gateway into Cornwall and the villages and hamlets will be seen as one; part of a thriving and healthy balanced area with communities that will have a vibrant and viable local economy in which local people of all ages can fulfil their potential.

Torpoint and the Rame Peninsula will be sought after places to live and a location for high quality sustainable holidays – whilst still Cornwall's 'Hidden Corner' - people love to visit.

#### **Areas of Focus:**

- **Tourism** promoting the visitor economy
- **Transport** enhancing accessibility and communication
- Environment enhancing the attractiveness of public areas and encouraging sustainable uses – making the most of heritage, natural and cultural assets
- **Community** providing improved community facilities
- Jobs supporting employment opportunities (across sectors including agriculture, retail and tourism)

Torpoint and the Rame Peninsula Economic Plan

Cornwall's 'hidden corner' – a beautiful place with a sustainable economy and environment

#### Neighbourhood Development Plan



To enable the delivery of key aspects of our Vision we will continue working with the community through the Neighbourhood Development Plan Steering Group. We are aiming for the plan to be approved through a referendum in May 2025.

The proposed plan provides the framework and direction to facilitate the delivery of much needed new housing and employment within Torpoint. The Regulation 14 Consultation of the draft plan concluded in November 2023 with further changes made to the plan in 2024.

Our Neighbourhood Plan is important to ensure development is in line with community aspirations and will ensure a greater share of Community Infrastructure Levy (CIL) funding will be able to kept in the town.

Planning expertise is being received through consultant support with funding from Cornwall Council and Locality funding.

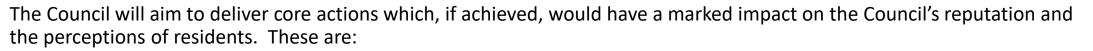
<u>Torpoint</u> <u>Neighbourhood</u> Plan 2010 - 2030

<u>Shaping</u> <u>development with</u> the community.



Document prepared by LRM Planning and Clifton Emery design

# **Communication and Engagement**



- Manage the media effectively to promote Torpoint and the Town Council;
- Publish a regular Council communication/leaflet four times per year for residents;
- Ensure the Council brand is consistently linked to services;
- Maintain and develop the Town Council website;
- Make best use of Council noticeboards for the benefit of residents;
- Make best use of social media for the benefit of residents.









# Strengthening Our Community



We recognise the crucial importance of building and maintaining great relationships.

Our location and modest size has in the past put us in the periphery of thinking at Cornwall Council. Over the past 8 years we have developed a strong relationship built on trust and delivery. Cornwall Council understand our high aspirations and are working with us to deliver them. We will continue to support this relationship to provide us with exciting opportunities that we will deliver together.

Boundary changes in 2020/21 provide an opportunity to work with the Cornwall Councillor for Rame Peninsula and St Germans Division bringing all our parishes together. We will encourage a partnership approach with both Cornwall Councillors that represent the town to work on issues and opportunities for us all.

We encourage the development of partnerships in our community by providing support and resource for local groups that will build upon and continue to deliver our vision. This includes, but is not limited to:

Community Health Around Torpoint (CHAT)	Torpoint Environmental Action (TEA)
Torpoint Archives & Heritage Centre	HMS Raleigh
Friends of Thanckes Park	Torpoint and Rame Active Community Network
Local Community Markets	Torpoint Town Partnership
Rame Peninsula Public Transport User Group	

# Torpoint Library and Community Hub

In March 2019 the running of a town library was devolved to Torpoint Town Council. We have committed to provide a library in the town as part of the transfer agreement for 25 years to 2043.

We have transformed the old library into a vibrant Library and Community Hub for the Torpoint and Rame Peninsula Community, delivering a combined service as a pilot for Vision project Tor26(m) - A new Library for Torpoint.

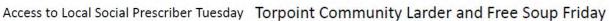
The Community Hub provides a multipurpose space, that offers a range of high-quality services, advice, help and support with the potential to develop new services in response to changing community needs. Dreckly's café has been established in the building and staff and volunteers support the day to day running of the café.

It encourages whole community engagement, to build and sustain strong partnerships, by sharing skills, knowledge and resources, between individuals and groups.



















#### **Torpoint Library and Community Hub** Partnerships and Groups



Volunteer Cornwall



**Social Prescriber** 

#### **Team Raleigh CIC**

jobcentreplus

Hounds for Heroes



citizens Cornwall advice

Third party referrals





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Environmental Action









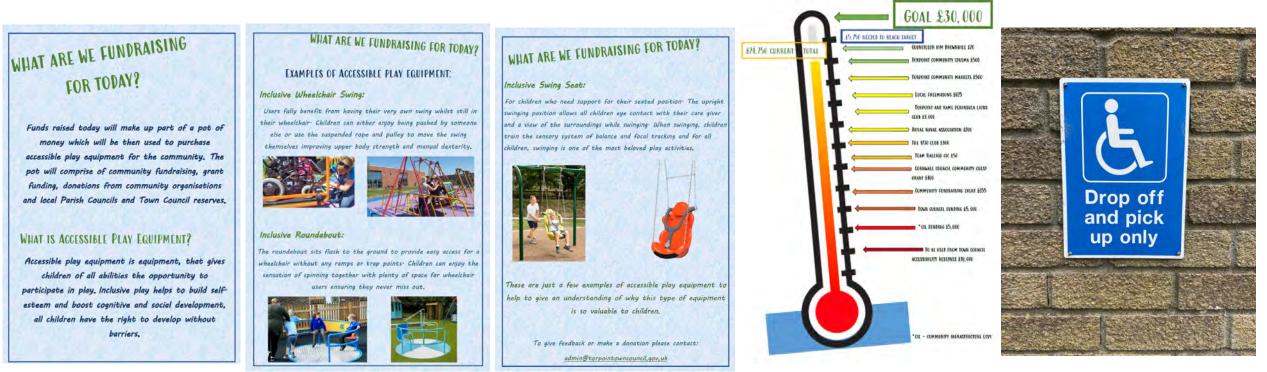
**Activities** 





#### Equality, Diversity and Inclusion

- The Council approved several proposals around equality, diversity and inclusion. This has resulted in the Council operating in accordance with the adopted Equality, Diversity and Inclusion Policy.
- In September 2022 the Council formed the 'Torpoint Diverse Advisory Panel'. The Diverse Advisory Panel seeks the views and opinions from the community of Torpoint on Equality and Diversity in the Town and has, following an independent assessment of the Town facilities and parks by disAbility Cornwall & Isles of Scilly, compiled an action plan to improve accessibility for the Council and partners to consider. The Panel will meet quarterly to monitor delivery of the plan and help advise the Council informing policies and plans.
- An accessible drop-off location has been installed outside Bénodet Park.
- The Council's most recent project is to purchase and install three items of accessible playpark equipment into Cambridge Field Playpark. In August 2024 a fundraising event was held and raised £855.00 towards the £30,000 total, following this event donations from in and around the community have been forthcoming.



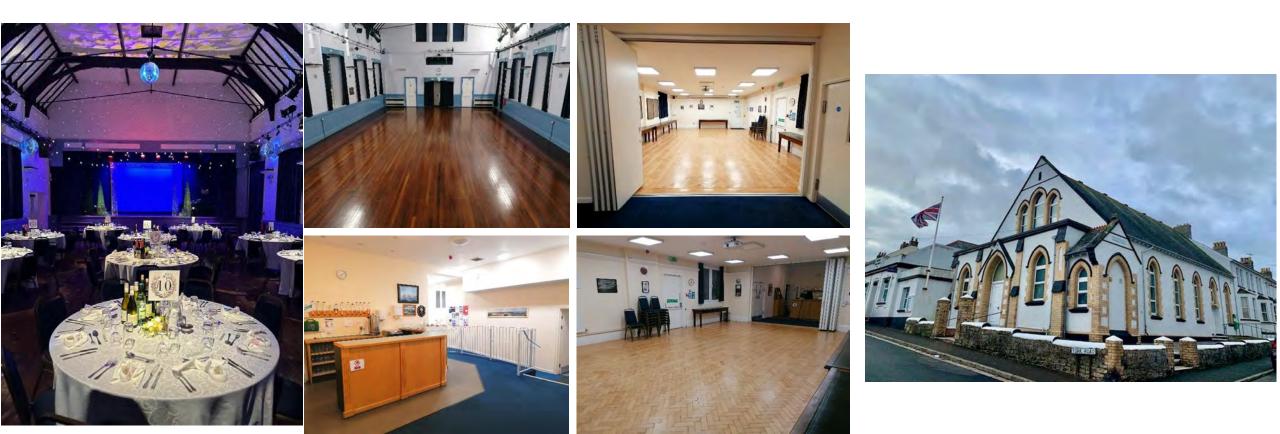
orpoint

### **Council Chambers and Offices**



Our Council Chambers and offices are key to what we do, supporting small start-up businesses, health and fitness activities and community groups.

The facilities demonstrate and deliver our ambitions providing leading community amenities. We will continue to maintain them to the highest standards ensuring they remain open, accessible and well-used. The introduction of an online booking system has enabled hirers to check availability, make reservations and pay online, this reduces administrative time enabling a more efficient process.



# **Employment and Economic Prosperity**

HMS Raleigh is the principal Royal Navy training establishment giving Torpoint a national presence. As a significant employer with a large number of visitors they are key for the town's prosperity. We will continue to maintain a strong partnership.

Our town acts as a hub for the wider Rame Peninsula and needs to attract interest from Cornwall, Plymouth and the wider area., to help boost investment and spending and encourage visitors to the town. We want to continually improve the image of our town to make it attractive for residents, visitors and investors.

To develop the wider town economy we will:

- Establish and maintain a Torpoint Business Forum to promote and support a vibrant and successful local economy;
- Maximise the use of our property for employment opportunities;
- Act as the market licensing authority encouraging a regular market in the town;
- Encourage community events, for example the Christmas Lights in Fore Street;
- Support festivals and celebrations in Thanckes Park including the Platinum Jubilee in 2022 (pictured), as well as Beacon lighting for the D-Day 80 commemorations in June 2024.
- *HMS RALEIGH* Exercising their right to the Freedom of Torpoint in September 2023, which was initially presented in 1997.









## Stimulate the Town Centre



- To continue to support and collaborate with formal and informal business groups to connect them to one another and to the community.
- Improve accessibility, speed reduction, pavements etc.
- To encourage a sustainable multi modal transport network, to include walking, cycling and public transport including the introduction of cycle hubs feasibility studies undertaken.
- To explore measures to enhance the High Street experience for residents and visitors.
  - Enhance Sparrow Park as the entrance to the Town Centre
  - Bringing colour to the town
  - Markets
  - Lower Fore Street Car Parking



Sparrow Park, Torpoint Sculptural archway proposal

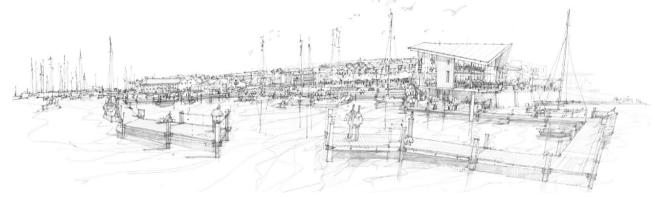


## **Torpoint Town Team Project Board**



Torpoint Town Team Project Board formed in January 2021 following funding from Cornwall Council Town Vitality programme, the board completed a Strategic Outline Case to support future grant and funding opportunities to deliver the bottom end of town development opportunity. This was supported through the completion of a Transport Strategy that proposes mobility hubs of the Torpoint Integrated Transport Network (TITAN) etc linking to Plymouth and the Rame Peninsula.





There are a number of opportunities and strengths that the Town Team Project Board are seeking to leverage over the coming years including:

- Cornwall Councils' Operational Estate Transformation Strategy
- Renewal of important community space and growth of coworking multi service hub in the main town in the Rame Peninsula.
- Reduction in carbon for Cornwall Council Officers
- Lack of Capital Investment in South East Cornwall
- Significant backlog maintenance on buildings (remove lease & eyesore)
- One Public Estate with police and fire service
- Neighbourhood development plan coming to fruition
- Antony Estate support

- Torpoint and Rame strong relationship
- Sustainable Travel Strategy findings for Rame and Torpoint as well as connectivity to the Plymouth sustainable travel plan
- Connection to Looe Valley Trail by Bike
- Public transport improvements to St Germans and rail
- Connection to Saltash, Antony, South Yard, Royal William Yard, Barbican & Mountbatten by Water, Bike and Foot not roads
- Potential Destination for Torpoint, Rame, Antony and Mt Edgcumbe
- Connection to National Marine Park, Cruise Terminal and Southwest Coast and Bike Routes
- Development on Northern Fringe / Trevol Business Park

### **Torpoint Town Team Project Board**



Project Director contracted to support the application of funding bids, co-ordinate and manage the actions of the Council and partner organisations to support the completion of grant applications and delivery of the projects as funding opportunities becomes available. Current Projects:

- Opportunities to bring forward the delivery of 30 homes and a new library and community hub with grant funding, following the demolition of buildings, to support future development being explored.
- Transport hub opportunities to bid for future delivery in Torpoint and the Rame Peninsula.
- The council instructed Clifton Emery Design to undertake and feasibility study and provide a Masterplan in relation to the land at the lower end of Fore Street. The recommendations of the study align with the aspirations of the Vision for Torpoint; the consultation on the Masterplan concludes in January 2025 after which it will be adopted by the Town Council.
   Opportunities in the Lower Fore Street Project:

Criteria	Description	Criteria	Description	Criteria	Description
Location		Location		Location	
Tor 19 (M)	Celebrating the entrance to	Tor 14 (S)	Art on the waterfront – temporary	Tor 18 (M)	Town maps and finger posts – that are easier to
	Cornwall – a high quality		activities		read
	artwork				
Tor 20 (M)	The bottom end of town	Tor 15 (S)	Making better use of Rendel Park bringing	Tor 30 (L)	Northern entrance to fore street improving the
	redevelopment site		it into the life of the town		image
Tor 23 (M)	Torpoint Market Square – at	ТТРВ	Provision of 3 – 5% of 350 housing	Tor 47 (L)	Torpoint Heritage Trail bringing out the rich
	the bottom end of town				past
Tor 26 (M)	A new library for Torpoint – a	ТТРВ	Provision of parking to reproduce those	ТТРВ	Provision of facilities to enable performing arts
	public resource		being lost and increase by 100%		
Tor 31 (L)	Heritage and visitor centre –	ттрв	Reduction in road infrastructure south	ТТРВ	Integrated signalling
	marking the waterfront		end of fore street		
Tor 33 (L)	Torpoint transport and tourist	Tor 7 (L)	New bus shelters in the town center	Tor 2 (L)	Marketing and branding – part of the Rame
	information hub – putting				initiative
	transport first				
Tor 24 (M)	Torpoint passenger ferry	Tor 12 (S)	A window on the waterfront – artwork	Tor 8 (S)	A new website for the Torpoint and Rame
	landing jetty – water transport		focus on the waterfront		peninsula – part of the Rame initiative
	access				
Tor 21 (M)	Enhance the Torpoint ferry	Tor 14 (S)	Art on the waterfront / temporary	Tor 4 (L)	Bringing colour to the town – Cornish flowers
	queuing and improve the		activities		on display
	landscape				
		Tor 17 (S)	Public transport connections to Trevol		
			making facilities accessible		

#### **Former Police Station Building**



Corpoint

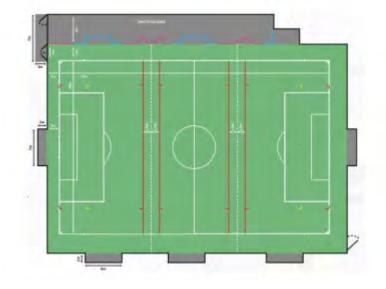
### Northern Fringe Development



The vision and neighbourhood plan detail a significant opportunity for the strategic growth of Torpoint, much of this is to the north of the town known in our plans as the Northern Fringe. The Council will seek to ensure that any new developments enhance the town and that the necessary infrastructure is in place to support the new developments. These include, but are not limited to: -

- 3G 9v9 Artificial Football Turf Pitch Project;
- A Supermarket located on the Northern Fringe, to provide value for money and reduce out of town travel for shopping;
- New Housing planned and built, according to the Neighbourhood Development Plan;
- Traffic Calming measures where Torpoint connects with the Wilcove entrance to the town and Antony House;







# Our Outside Environment, Parks and Operations Team



In January 2021 the Council took responsibility for the town play parks and tennis courts and will implement a phased improvement plan:

- The council will manage the parks to a very high standard as expected by the town, will look to extend their offering to become more appealing to a wider age range and provide picnic benches for residents to meet and use the space for longer.
- The Operations Team will be visible and approachable as the public face of the council in the parks and green spaces, they will encourage and educate the community to keep Torpoint clean and tidy and where required will carry out enforcement through the issuing of fines.
- The team will be trained and certified to provide Enforcement through Cornwall Council's Community Enforcement Partnership Programme.

In November 2023, along with the Lawn Tennis Association (LTA), a partnership to breathe new life into local park tennis courts in Torpoint was agreed for the tennis courts in Thanckes Park. The project saw £60,000 of investment from the UK Government and LTA Tennis Foundation's Park Tennis Project.

We are also grateful to The Rame Group Practice, Torpoint Street Markets, Cornwall Council Community Chest funding, Devonport Royal Dockyard Sports and Social club and Friends of Thanckes Park for the additional funding support they have provided to improve the tennis courts.

The council received funding from The Dan Maskell Tennis Trust towards the cost of one adult and one youth sports wheelchair for use by members of the community with mobility challenges. These are available to use free of charge.



#### Accessible Play Equipment Project

- In August 2024 fundraising began to raise £30,000 to install 3 pieces of accessible play equipment in Cambridge Field.
- Additional funding support has been raised from many local organisations and donations.
- It is anticipated that the equipment would be installed in spring 2025.



#### RIF. Torpoint Ramps Forum

Have Your Say - what does Torpoint want from a new skatepark? Why would you or your children (or grandidds) benefit? What makes a great community facility and who would enjoy more wheeled sports in the town?

Complete our survey here - https://tinyurl.com/5n8rzsx9

**Torpoint Town Council** 





#### **Torpoint Skate Park Project**

- Working alongside Torpoint Ramps Forum (TRF) the council is committed to working towards a new skate park as the current one is nearly a quarter of a century old!
- The Town Council has already awarded grant funding to TRF to help establish the group and have allocated £20,000 of reserves to the improvement works for 2026 / 2027.
- Torpoint Ramps Forum created a survey and received over 120 responses, 96% of those feel that a new skate park will benefit Torpoint. The group actively undertakes community engagement by organising 'Skate Jams' and attending Sunday Torpoint street markets, as well as organising youth group skate park visits to gain inspiration for the future.

#### Climate Change & Plastic Free Accreditation

In August 2022 the Council adopted a Climate Emergency Action Plan. All committees regularly review the Action Plan and reports are presented to the Annual Town Meeting. The Council is, and will remain, pro-active in its approach to climate change and environmental sustainability.









#### THE PLASTIC FREE



- In October 2022 Torpoint joined a network of communities across the UK who are leading the way to tackle throw away
  plastic at source. The town has been awarded Plastic Free Community status by marine conservation charity, Surfers Against
  Sewage (SAS), in recognition of the work it has done to start reducing the impact of single-use plastic on the environment.
- Registering with the SAS Plastic Free Communities movement, key organisations and businesses agreed to put in place a fivepoint plan: setting up a community led steering group, instigating the SAS Plastic Free Schools education programme, getting local council commitment and working with local businesses, organisations and community groups to spread the word and minimise the amount of disposable plastics they use.
- A huge effort has been made by 17 community groups, 5 businesses, the Town Council, the Library and Community Hub, Torpoint Community College, Carbeile Junior School and Torpoint Nursery and Infant School. It has been a real community effort including hosting an Environmental Action Week across multiple town sites.



# **Grant Funding**



- The council will provide grant funding to organisations for projects that support in the delivery of our mission aims and objectives.
- The council will fund projects that:
  - make the local community a better place in which to live, work or visit;
  - benefit the people who live in the town;
  - local people support and are involved in.
- Organisations that the council can support should be established for charitable, benevolent, social, cultural, recreational or philanthropic purposes. Funding is available for specific projects, but not running costs and strict criteria is adhered to. Further information is available from the grant policy.
- The council will publicise the availability of grant funding using our various communication methods.
- The council commit to annually allocate a minimum of £7,000 to grant funding.

# **Our Team and Support Systems**





The senior team is organised into three areas:

- > **Operations** delivering our facilities and parks,
- Community Services delivering our Community Hub and Library Services
- Support providing governance, communications, financial and administrative support.

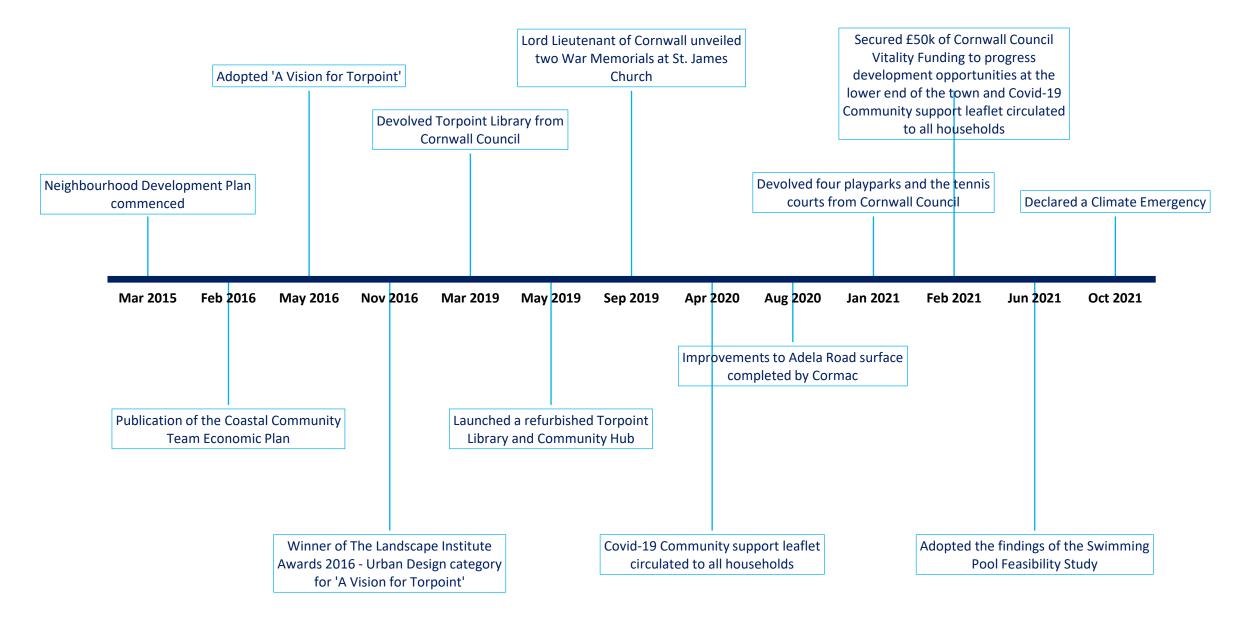
- As the Council role and responsibility change over the coming years the IT, finance and HR systems will need to be developed to ensure appropriate efficiencies and resources are in place.
- We will regularly review our systems and operations to ensure they are kept up to date and comply with regulations and best practice.
- Our staff will be suitably trained and we encourage our team to develop and learn new things to further deliver the Council's aspirations.
- In January 2024 the Council achieved The Local Council Award Scheme, "Quality Foundation Award" status, which demonstrates excellence in Council activities. Managed on behalf of local councils by the Improvement and Development Board, the scheme promotes and recognises councils that are at the cutting edge of the sector.

## **Council and Committee Meetings**



- All Council and Committee meetings are open to the public and additionally members of the public can address members at the beginning of the Council meeting on the third Thursday, at the Public Forum, this meeting starts at 7.00pm. Meetings are usually held in the Council Committee Room.
- The Annual Meeting of the Council takes place in May and it is also our Mayor Choosing Ceremony. This meeting is again held on the third Thursday of the month and is usually held in the Council Chambers Main Hall.
- The Finance and Operations Committee meets to discuss the Council finances, the maintenance
  of Council property including buildings, land holdings and assets and also compilation and
  presentation of income and expenditure forecasts for precept recommendation, for consideration
  by Council. It is responsible for the Governance of the Council and oversees the Council's annual
  Civic Event Calendar.
- The Personnel Committee meets quarterly and has overall responsibility for the organisational design of the Council staffing structure, all human resources and personnel matters relating to the Council's Management team.
- The Development and Localism Committee meets to discuss growth and development and the Town Council Strategy. This includes the annual review, compilation, project implementation costs and presentation to Council.

#### Successes and Milestones March 2015 – October 2021



#### Successes and Milestones November 2021 – December 2024

